South Australian Torrens Parade Ground Precinct Steering Committee
Terms of Reference

Role/purpose

The role of the South Australian Torrens Parade Ground (TPG) Precinct Steering Committee is to develop a scoping paper for the Premier on the future possibilities relating to the Torrens Training Depot (TTD), parade ground and memorial precinct.

The Premier specified that the Steering Committee should give consideration to:

- How the TTD can contribute to the cultural and historic value of the greater North Terrace Precinct; and
- How the South Australian Government, in partnership with the veteran community, can ensure the ongoing relevance of the TTD to the wider South Australian Community.

The scoping paper developed by the Steering Committee will also be informed by the Veterans' Advisory Council (VAC), current and potential future tenants of the TTD and other stakeholders identified by the Steering Committee.

Term

The working group is formed for the period 1 September 2021 until 31 January 2022.

Roles and responsibilities

The role and responsibility of the Steering Committee is to develop and provide a scoping paper for the Premier on the future possibilities relating to the TTD. An initial discovery paper will be provided to the Premier by the end of November 2021. A final scoping paper with recommendations (and informed by consultation with the veteran community) will be provided to the Premier by the end of January 2022.

Specifically, the Steering Committee will consider:

- Definition of the TPG Precinct, including agreed naming conventions and terminology respectful of the distinguished history of the location,
- Ongoing and future role and function of the TPG Precinct, within the context of current and potential future state-government locations supporting veterans and their families and the proximity to the North Terrace cultural precinct,
- Potential uses that meet the vision of TTD and TPG to:
    - Continue as a site of cultural and historical value to the South Australian veteran and broader community,
    - Provide opportunities for ESOs, VSOs and other community organisations to develop lasting partnerships and collaborative opportunities to maximise use of the location for the benefit of the veteran and wider South Australian community,
    - Raise awareness of the role that South Australians have undertaken, and continue to undertake, in the service of Australia during war and conflict, and
    - Improve community engagement and visitations to site.
- Appropriate acknowledgement and recognition of First Nations people and their connection to the land on and around the TTD,
- Sustainability,
- Accessibility,
- Constraints on use, and
- Consideration of, and advise on, stakeholder engagement.

It is imperative that conflicts of interest of Steering Committee members are declared prior to the commencement of each meeting or upon discovery that a matter under consideration realises a conflict of interest. Steering Committee members are required to identify their conflict of interest to the Committee Chair immediately, and the Chair will make a determination about the declared conflict and mitigations to take. Conflicts of interest will be recorded on a register administered by Veterans SA.

Veterans SA will provide secretariat support to document the discussions and deliberations of the Steering Committee.

Membership

The membership of the Steering Committee should be flexible but include representation from:

- Current serving and veteran representatives from a range of service backgrounds, deployment experience and gender,
- Veteran families' representation,
- Indigenous serving/veteran representation,
- City of Adelaide,
- Defence Industry,
- Department of Education,
- Arts, curatorial and media, and
- Department of Environment and Water.

Inaugural Steering Committee members are identified in the table below:

Chair	**Rear Admiral the Hon. Kevin Scarce AC CSC RAN (Ret'd)**
Deputy Chair	Brigadier Mick Burgess*
Current serving and veterans' representatives Indigenous serving/veteran representation Veteran families' representation	AIRCDRE Ross Bender, Senior ADF Officer, South Australia* Mr M Von Berg MC OAM* Mrs Diane Fairhead* Mr Bill Denny AM BM*
	FLTLT Steven Warrior
	Ms Charmaine Locke
Defence Industry	Mr Adam Watson, Chair Defence Teaming Centre*
City of Adelaide	the Hon Sandy Verschoor, Mayor, City of Adelaide
Education Department	Mr Malcolm McInerney, Manager Premier's Anzac Spirit School Prize
Arts and media	Ms Tracey Whiting AM, Council of National Museum of Australia Mr John Baker, Chair KwP!
DEW	Mr Michael Queale, Principal Heritage Conservation Architect
Ex officio	*Col (Rt'd) Susan Neuhaus, Chair Veterans' Advisory Council SA** *Ms Catherine Walsh, Director Veterans SA**

*Members designated *have undertaken operational service with the ADF in the Middle East, Afghanistan, Bougainville, East Timor, Rwanda, Vietnam and United Nations operations.*

Meeting/reporting

The Steering Committee will meet face to face and/or virtual platforms as required and progress the development of the scoping paper primarily through electronic means.

Public release/comment

Any public enquiries, requests for information or comment regarding the Steering Committee, its deliberations and recommendations are to be forwarded to the Chair of the Steering Committee who will consult with the Premier's Office.

Stakeholder engagement will be necessary in the development of the scoping paper for the Government's consideration. Beyond initial contributions sought by the Steering Committee from existing and likely future tenants of the TTD and from the VAC, an engagement plan for wider community consultation, including any resource implications, will be approved by the Premier's Office prior to commencement.

The work of the Steering Committee will remain in-confidence for the duration of the Steering Committee's existence.

Amendment/Modification/Variation

These Terms of Reference may be amended, varied or modified as necessary by the Steering Committee Chair in consultation with the Premier's Office.